

D/OP

EXCOM 82-7011
21 April 1982

MEMORANDUM FOR: Executive Committee Members

FROM: [REDACTED]

Executive Assistant to the Executive Director

SUBJECT:

Minutes of 15 April 1982 Executive Committee Meeting: Long-Range Planning (Phase II) (U)

1. The Executive Committee met on 15 April to review the DDI study conducted under Phase II of this year's long-range planning process. Mr. McMahon (ExDir) chaired the session; participants included Messrs. Stein (DDO); Fitzwater (DDA); Hineman (ADDI); Taylor (ADDS&T); Lipton (Compt); Briggs (IG); and Glerum (D/OP). (A/IUO)

2. Mr. McMahon complimented the DDI on its thoughtful, well packaged Phase II paper, "CIA Long-Range Planning for 1985-90/92: Phase 2, Target Overviews and Prioritized Information Needs." He noted that when the DDO and DDS&T address the collection and processing planning phases, their priorities should reflect those contained in this DDI document. Mr. McMahon identified the lack of any reference in the DDI paper to the role of Islam as a gap that should be rectified. He also expressed surprise at the ranking of nuclear proliferation as Priority 1. He then asked [REDACTED] C/CRES/DDI, to highlight the DDI paper. (S/NOFORN)

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3. [REDACTED] explained the methodology used in drafting the paper and reviewed its findings on the 17 substantive intelligence targets, including the Soviet Union, [REDACTED] the Middle East/Africa, China, Central America, terrorism and nuclear proliferation. He noted that the role of Islam as a political force would be added to the paper and reviewed the rationale for ranking nuclear proliferation as a Priority 1 issue. He expressed confidence that this paper represented a reasonable forecast of the world environment for the rest of the decade and of the Agency's needs for successfully coping with that environment. [REDACTED] cautioned, however, that the Agency would have to build enough flexibility into its management of intelligence to meet unforeseen needs. (S/NOFORN)

4. Mr. McMahon then requested comments. All participants congratulated [REDACTED] on his efforts. Mr. Hineman concurred with adding Islam and with the ranking of nuclear proliferation. Mr. McMahon noted that the latter ranking would require the DDS&T to increase substantially their efforts against this target. In response to Mr. Fitzwater's comment on the growing refugee problem, Mr. McMahon observed that this would be handled in the diplomatic arena. Mr. Briggs suggested that [REDACTED]

[REDACTED] Mr. Taylor concurred with the nuclear proliferation ranking and said that he would raise the priority for terrorism. Mr. McMahon said that a statement could be included under nuclear proliferation to emphasize concern regarding terrorist acquisition of nuclear weapons. Mr. Stein pointed out there was a limit to how far governments would let terrorists go before taking more repressive measures against them. (S/NOFORN)

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5. Mr. Taylor also suggested that in addition to providing collection guidance, the DDI planning paper should also indicate what other capabilities need to be developed to deal with these issues. Mr. McMahon explained that this would take place during the next phase of the planning process. Mr. Stein commented on the planning paper's considerable collection implications for his directorate, but noted that the DDO would be able to cope with them. He suggested that at some point it would be worthwhile for both the DDO and the DDS&T to put some of their best people together to come up with some creative new techniques for tackling some of the more difficult intelligence issues ahead. (C)

25X1 6. Mr. Lipton agreed with the nuclear proliferation ranking and thought terrorism should also be high on the list. He noted the Agency needed to identify those intelligence targets against which it wants to apply more leverage. In response to Mr. Taylor's question, [] affirmed that biological and chemical warfare should be considered a relatively high priority issue. Mr. Glerum welcomed the opportunity provided to support elements to participate in the planning process from the beginning, noting support capabilities would benefit as a result. (C)

25X1 7. [] (Chief, Planning Staff) encouraged participants to assign good, imaginative people to work on the next planning phase and to give it their personal attention. Mr. McMahon then suggested that the DDI provide copies of the planning paper to the Intelligence Producers Council and that the Planning Staff make it available to their Community counterparts with the agreement and coordination of the Intelligence Community Staff. He then adjourned the meeting. (A/IUO)

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